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DIRECTOR OF CENTRAL INTELLIGENCE  
Intelligence Producers Council  
Washington, D.C. 20505

CMTE 245R

DCI/ICS 6824-88  
7 January 1988



MEMORANDUM FOR: Director, Intelligence Community Staff

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VIA: Deputy Director, Intelligence Community Staff  
Deputy Director, Requirements and Evaluation/ICS

FROM: [REDACTED]  
Chief, Intelligence Producers Council Staff (IPCS)

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SUBJECT: IPCS Monthly Report - December 1987

Summary

1. During the month, the IPC Staff focused on the following activities:

- o Relocation to Intelligence Community Staff, [REDACTED] 25X1
- o The DCI's Production Enhancement Initiative Program (PEI).
- o Compendium on Future Intelligence Requirements (COFIR).
- o Survey of National Intelligence Topics (NITs) Gaps.
- o [REDACTED] 25X1
- o Strategic Defense Initiative Study. [REDACTED] 25X1
- o Consumer Survey.
- o External Research Program.

Relocation to Intelligence Community Staff, [REDACTED] 25X1

2. During December the IPC Staff experienced considerable change. In response to the DCI's objectives for the Intelligence Community to do a better job of orchestrating Community efforts in a number of areas, including a more systematic evaluation of our performance against intelligence requirements and a greater involvement by Community production elements in assessing requirements satisfaction, the IPC staff moved from CIA Headquarters to the

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Intelligence Community Staff on 2 December 1987. Concurrently, I was named as the new IPC Staff chief and as Executive Secretary of the Intelligence Producers Council. [ ]

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3. The relocation has been generally smooth, and the only problems experienced to date are the conversion of the office files to the WANG system and the need to install and connect two IBM PCs to the Headquarters Computer Center. Both of these problems, however, are being worked on by ICS support personnel. [ ]

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4. In addition, I have made courtesy calls on most of the Community's intelligence production officials. This round of visits will be completed by mid January. [ ]

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5. Staffing matters have consumed considerable time and attention. In mid December, the DIA representative to the Staff accepted a promotion and rotated early back to DIA. His replacement will not be identified until late January or early February, and CIA clearance procedures may further delay his arrival. In addition, at the request of DDI personnel, we have developed a position description for a part-time Intelligence Assistant (IA) ADP specialist to replace the IA that chose not to relocate with the Staff. [ ]

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#### Production Enhancement Initiative Program (PEI)

6. The DCI's PEI Program was established in 1979 to encourage managers and analysts to search for and develop innovative methods that could enhance the quality of intelligence production by improving the analytic process. At present we are funding four ongoing projects for [ ] with approximately [ ] available for new initiatives in FY 88. The figures, however, will be firmed up when the FY 88 budget is finalized. [ ]

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7. The popularity of the PEI program appears to be increasing rapidly. To date, some 66 PEIs have been submitted for FY 88. Peer review for 35 of the PEIs should be completed in mid-January, and the most promising proposals presented to the IPC principals for their review and approval by mid February.

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#### Compendium of Future Intelligence Requirements (COFIR)

8. The first edition of the COFIR was published in September 1987 and consists of a handbook describing the data base and a listing of 2,600 Detailed Intelligence Problems with amplifying information. However, there is still some unfinished business relative to the COFIR: development of a weighting methodology and a need for follow-up review of the requirements to ensure their currency and relevance. The IPC's Future Intelligence Requirements Working Group (FIRWG) will be convened in mid January to address these outstanding tasks. [ ]

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9. Moreover, we will invite representatives of the collection disciplines to attend and take an active role in the FIRWG meetings. This will hopefully provide the collection committees, particularly COMIREX, first-hand insight into the direction of the COFIR and minimize any adverse impacts on the FIRF-I. [ ]

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Survey of National Intelligence Topics (NITs) Gaps

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10. On 18 December 1987, we initiated our annual survey of Intelligence Community analysts to determine the extent and scope of gaps in information relative to the FY 88 NITs. These gaps will be compiled and sent to the collection committees for evaluation and appropriate guidance. The gaps will also be used for the first time this year as an input to DCI Guidance in the budget cycle. [REDACTED]

Strategic Defense Initiative (SDI) Study

12. We held a representatives meeting in December to try to finish up this study. Before we can prepare a "final" text for coordination, we need a few more inputs from the agencies and must do a little more work on prioritization of requirements and on formatting of reporting on planned research. [REDACTED]

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Consumer Survey

13. Having received support from the Chairman of the NIC, Chairman of the IPC, and the DDR&E for preparing a new survey of senior policy makers in government during 1988, we sent copies of the prospectus to the IPC members requesting the nomination of steering group members or points of contact. The schedule on the prospectus is both ambitious and tight, and work must begin in earnest in January. [REDACTED]

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External Research Program

15. On 14 December we forwarded the third quarter External Research Program report to the IPC principals and to interested elements throughout the intelligence production community. This program was initiated in November 1981 at the direction of the DCI in response to a congressional mandate. The IPC Staff publishes this report on a quarterly basis as a service of common concern to the Intelligence Community. The report contains pertinent data on external research projects being funded by the various elements of the Intelligence Community. [REDACTED]

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